ARGUS GROUP OF COMPANIES

Merging computer systems under a complex organisation restructure

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"Effectus provided high value-add, managing the project outcomes and setting expectations"

Client:

Argus Group of companies

Problem:

In June 2021 Argus Group of companies embarked on a complicated restructure with all subsidiaries presenting varying people, processes, technology and business administration systems. The Board decided to re-structure the business and co-locate to new premises in January 2022 involving:

- splitting one company into four.

- replacing MYOB ledger plus MRP with Netsuite.

- selling original company into the new structure.

- acquiring the assets of a new company and turning off SAP.

Solution:

Argus Group engaged with Effectus to carry out an Enterprise Resource Planning (ERP) project to help them.

The Challenge

Undertaking such projects as merging computer systems, typically involves high levels of investment and risk. Argus needed specialist help and were referred to Effectus, who proposed the following approach:

1. Fully understand the current systems and business processes of the four entities (current state).

2. Conduct a proven approach of Enterprise Resource Planning (ERP) "Readiness Assessment" to confirm that Argus were ready for such a project.

3. Conduct a market scan of ERP vendors and conduct due diligence for a vendor that could provide cross-company fulfilment, Multi-currency, Multi-location, Multi-jurisdiction and be implemented out of the box

4. Assist with contract negotiations, risk assessment and business case.

5. Provide resources where the client had gaps in capability, to ensure a successful outcome.

The Outcome

A resounding success !

Recognising the complexity and compressed timeframe, unexpected obstacles are the norm during such a project. The Effectus team provided additional resources where required and showed experience and confidence throughout.

In addition:

• Managing risk inherent in high-speed delivery through a two-phased approach

• Enforcing out of the box delivery

• Implementing and delivering best practice governance and project management for a successful outcome

The project was delivered early and Go-Live on the new system went as expected.

Note from the Chairman...

"The Board acknowledges the size of the ERP project, the considerable effort involved, the tight timeframe and the quality of the implementation. The result is a considerable enhancement of Argus' base operating systems capability and is an essential prerequisite to growth in business and employment opportunities".

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